

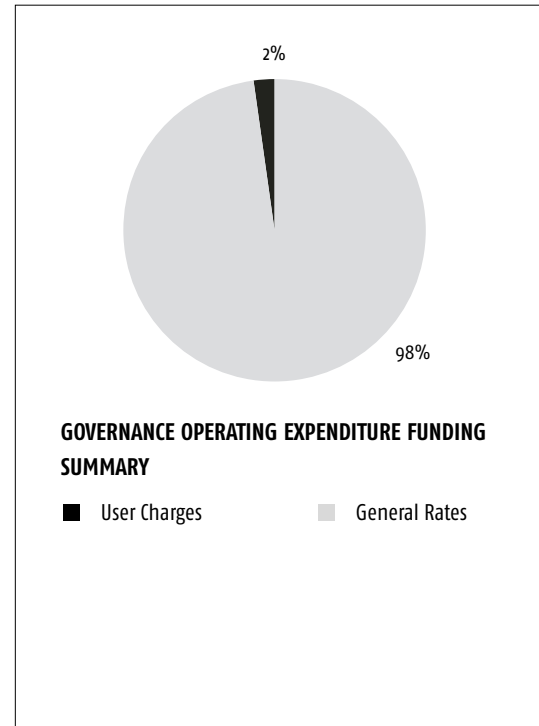
VII) GOVERNANCE STRATEGY

DELIVERING CONFIDENCE IN CIVIC DECISION-MAKING

One of our key responsibilities is to ensure that decisions about the city are made in ways that are democratic and inclusive. This means making sure residents are kept informed about what we're doing, are able to have their say, and feel confident that their views and votes count.

OPERATING ACTIVITIES

The funding sources for this strategy are illustrated in the graph below.

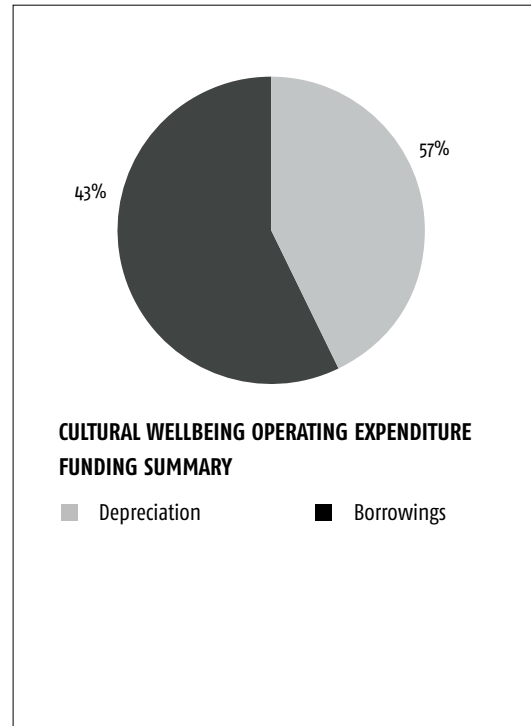


Activity	Funding Sources						
	User Charges	Other Income	General Rates	Targeted Rates			
				Residential	Commercial	Downtown	Other
7.1.1 Consultation and communication	0%	0%	100%	0%	0%	0%	0%
7.2.1 Mana Whenua partnerships	0%	0%	100%	0%	0%	0%	0%
7.2.2 City governance and decision-making	0%	0%	100%	0%	0%	0%	0%
7.2.3 Provision of civic information	5%	0%	95%	0%	0%	0%	0%

CAPITAL EXPENDITURE

The interest and depreciation costs relating to capital expenditure are incorporated in the operating costs of each activity.

Governance capital expenditure projects are funded through a combination of rates funded depreciation and borrowings, as detailed below.



Activity	Funding Sources			
	LTNZ Capex Subsidies	Development Contributions	Depreciation	Borrowings
7.2.2 City governance and decision-making	0.0%	0.0%	44.2%	55.8%

ACTIVITY 7.1.1: CONSULTATION AND COMMUNICATION

The Council is committed to open and honest consultation practices and understands the importance of communicating clearly with the community. Council conducts numerous consultation exercises throughout the year to guide its decision-making and utilises various communication tools to inform the community of council business.

COMMUNITY OUTCOME

This activity primarily contributes to the outcome that 'Wellington will have a culture of open and honest, no surprises consultation involving all age groups that is genuine, timely and well informed'.

WHO BENEFITS?

Whole community 100%

The free and open exchange of ideas and information is a central tenet of democracy. This activity seeks to ensure that the whole community has the opportunity to be informed and comment about the work of the Council.

While some individuals may benefit from choosing to participate directly in a consultation exercise the aim of this activity is to gain views from a broad spectrum of the community.

WHO SHOULD PAY?

Whole community 100%

Since this activity benefits the community as a whole, the fairest and most effective way to fund it is from general rates.

OUR FUNDING TARGETS: OPERATING EXPENSES

User charges	0%
Other revenue	0%
Targeted rate	0%
General rate	100%
Total	100%

ACTIVITY 7.2.1: MANA WHENUA PARTNERSHIPS

The Council recognises and acts on its obligations under the Treaty of Waitangi. We foster partnerships with mana whenua (local iwi) and consultation relationships with the wider Maori community. The relationship between the Council and mana whenua is supported by a dedicated directorate which provides us with advice and administrative support on Treaty-based relationships.

COMMUNITY OUTCOME

This activity helps us ensure that our partnerships with mana whenua achieve the city's obligations under Te Tiriti O Waitangi (the Treaty of Waitangi).

WHO BENEFITS?

<i>Whole community</i>	50%
<i>Individuals</i>	50%

The benefits of this activity are equally spread between the whole community and the Council's mana whenua partners. Mana whenua partners benefit by having a direct input into Council decisions and therefore the future direction of the city. The community benefits because the partnership leads to better understanding and cooperation between local Maori and the wider community. These benefits contribute to the general cultural, economic, social and environmental wellbeing of the city.

WHO SHOULD PAY?

<i>Whole community</i>	100%
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Though the benefits of this activity can nominally be split between the city's iwi and the whole community, the Council believes it is appropriately funded from general rates. There are two main reasons for this.

First, it is not possible to distinguish iwi beneficiaries on an individual basis, and therefore it is not practicable to apply targeted rates or user charges.

Second, since this activity is about meeting Treaty obligations, it would not be appropriate to exclude local iwi from the roles they play. For these reasons, and because the benefit of the activity also flows to the entire community, it is appropriately funded from general rates.

OUR FUNDING TARGETS: OPERATING EXPENSES

User charges	0%
Other revenue	0%
Targeted rate	0%
General rate	100%

Total	100%
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ACTIVITY 7.2.2: CITY GOVERNANCE AND DECISION MAKING

This covers our decision-making and accountability processes. It includes managing the local elections every three years, and holding meetings of the Council and its committees. It also includes developing plans and strategies to promote the city's well-being, such as the annual plan.

COMMUNITY OUTCOME

This activity helps us achieve our aim that Wellington residents are encouraged to participate in city decision-making.

WHO BENEFITS?

Whole community 100%

The whole community benefits from this activity. Policy formation, consultation and planning are essential Council services. They enable elected members to set policies and manage resources to benefit the whole community. Along with elections, they also allow people to influence the Council. These decision-making and accountability processes enhance residents' well-being by improving the quality of Council decisions and by giving them a sense of empowerment arising from the fact they can have their voices heard.

WHO SHOULD PAY?

Whole community 100%

Since this activity benefits the community as a whole, the fairest and most effective way to fund it is from general rates.

OUR FUNDING TARGETS: OPERATING EXPENSES

User charges	0%
Other revenue	0%
Targeted rate	0%
General rate	100%
Total	100%

ACTIVITY 7.2.3: CITIZEN INFORMATION

This activity provides for the community to easily access Council information and services such as the Council's 24 hour call centre, the city's service centres, and maintenance of or property system. It also includes the cost of the contract for valuation services.

COMMUNITY OUTCOME

Our work in this area aims to ensure that 'information required by citizens and groups will be easily accessible, to enable participation in the community'.

WHO BENEFITS?

<i>Whole community</i>	50%
<i>Individuals</i>	50%

The whole community benefits from this activity. Providing information and services to the community and having points of contact where residents can contact us are essential Council services. They enable Council to rapidly respond to information received from the public regarding service problems and other customer feedback.

Individuals may also benefit from access to Council information like valuation and property systems. But these remain core components of the Council's ratings systems and are utilised by the Greater Wellington Regional Council.

WHO SHOULD PAY?

<i>Individual</i>	5%
<i>Identifiable part of the community</i>	5%
<i>Whole community</i>	90%

The Council receives revenue from the Greater Wellington Regional Council for access to our property and valuation databases. This data sharing arrangement provides cost savings for both organisations.

Although individuals receive significant benefits from this activity and it would be possible to increase user fees, the Council believes the benefit to the community as a whole out-weighs this. For the city to run efficiently it is important there is a constant two-way flow of information and the Council does not wish to limit this with the introduction of further charges. It is therefore appropriate that this activity is mostly funded by the general rate.

OUR FUNDING TARGETS: OPERATING EXPENSES	
User charges	5%
Other revenue	0%
Targeted rate	0%
General rate	95%
Total	100%