



**To:** Wellington City Council CCO Performance Committee  
**From:** Chairperson, Wellington Zoo Trust  
**Date:** 7 November 2008

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## First Quarter Report 2008/09 Financial Year

### *Highlights and key issues*

- The 5<sup>th</sup> Birthday of the Trust on 1<sup>st</sup> July was celebrated by staff and Trustees.
- Launch of the Department of Conservation and Wellington Zoo recovery program for Grand and Otago skinks with the Conservation Minister on 1 July.
- Construction started on the new hospital, The Nest, 18th August with a planned construction period of 15 months. An event was held on the 25<sup>th</sup> September to mark the start of the project and was attended by Wellington City Councillors, local Iwi and the Minister of Conservation, Steve Chadwick.
- We launched the community fundraising campaign on 14<sup>th</sup> September. This had raised \$20,000 by 31 October. Total funds raised by the Zoo Trust towards ZCP projects now stands at \$2.25 million.
- The Zoo was a finalist in the not for profit sector of the Sustainable Business Awards along with YHA Wellington and the Wellingtons Museums Trust.
- Naylor Love received a Silver Award under the Pyradeck Tourism and Leisure Project category of the Registered Master Builders 2008 House of the Year and RMB Commercial Project Awards for construction of the Wild Theatre.

- Nippy, the world's oldest Mueller's (grey) gibbon and the Zoo's longest resident died during August aged approximately 61.



*Nippy*

- Conservation Week was celebrated at the Zoo with the Department of Conservation on Sunday 14<sup>th</sup> September. Childrens' programme, What Now, was broadcast live from the Zoo, TVNZ 6 launched their Meet the Locals DVD, talks on conservation projects were held in the Wild Theatre and the Zoo's Community Campaign started. Over 1600 visitors came along.



*Three of the participants in What Now's "Gunge on the Run", September 14<sup>th</sup> 2008*

- A cold, wet July meant a slow start to the year. 36,105 visitors attended in the quarter. A well attended October, 21, 372 (6753 more than last year) means that visitor numbers are now approximately 1200 over budget year to date.

*A table showing progress against all KPIs for the quarter is attached at [Appendix 1](#).*

## 1. Outstanding, intimate and unique visitor experiences

### 1.1 Visitors and events

- ④ The end of Conservation Week on Sunday 14<sup>th</sup> September was celebrated at the Zoo with live filming of What Now, conservation talks in the Wild Theatre and TVNZ 6 playing their Meet the Locals DVD. Over 1600 visitors came to the Zoo for the celebrations.
- ④ Other events during the quarter included:
  - ④ Launch of the Otago and Grand Skink conservation programme
  - ④ Talks by Annie Beckhelling, Cheetah Outreach, South Africa
  - ④ \$5 Winter Wednesdays in August
  - ④ Conservation Day celebrations with the Department of Conservation, TVNZ 6 and What Now
- ④ Visitor feedback continued to be overwhelmingly positive with comments such as:
  - *“We have been coming to the zoo for up to 30 years. It’s improving all the time. New signs are very attractive. Animals all look healthy. Well done.”*
  - *“The weather was terrible but this was a birthday trip for us so we came anyway. Hardly any other visitors but all the talks were still held and everyone was great, very friendly helpful and informative. Our visit felt really special and next time we visit Wellington we will come back here.”*
  - *“We enjoyed the spread out of the animals, time to talk about the birds and animal between the exhibits. A pleasant stroll in a relaxed environment.”*
  - *“My partner doesn’t like zoos but loved it here! :-). As always it makes me very proud to be a Wellingtonian with this lovely Zoo. Every change you make is for the better and a tribute to your caring for our environment and the education of our children”*
  - *“Thoroughly enjoyed the visit. Saw most animals in their wonderful new enclosures. On my last visitor there was lots of construction going on and not much to see, so noticed a huge improvement this time. What an awesome place to visit. Will totally recommend to others. Keep up the good work!”*
  - *“Five years ago I was in Wellington Hospital having had a 24 week premature baby. We were here at Christmas time at the Ronald McDonald house gave us a zoo voucher for our family (5 children). We remembered that visit with great fondness and it was a lovely outing for what was somewhat stressful period. We came*

*back today with friends to revisit that memory and your great zoo. We will be back again to visit with the rest of the family.”*

- *“It was really good to see how your staff interact with the young school children. I’m a primary teacher back in the Netherlands and it is good to see that. Thumbs up for you!”*
- *“The Zoo is looking great - fantastic walk and all development has vastly improved zoo quality to animals and visitors.”*
- *“The improvements you have/are doing are great - new environment, picnic tables in the sun! Can actually see something in the nocturnal house. Really noticeable all the improvements over the past couple of years.”*
- *“Excellent, the landscaping and animal enclosures were all top notch. I saw no signs of any stereotypical behaviour. The keepers were all keen and able to talk and were all very friendly. Keep up the good work! You do deserve the best small zoo.”*
- *“I was very impressed with the way this zoo has managed having environmental issues and animals health/wellbeing before everything else.... Hope to see your new hospital some day.”*

## 1.2 Learning

- ④ During this period 100% of teachers rated Zoo programmes as meeting or exceeding their learning intentions.
- ④ An evaluator from the Ministry of Education visited the Zoo for the annual LEOTC review. He identified our strengths as:
  - the unique resources of the Zoo
  - well managed service
  - knowledgeable and enthusiastic team
  - hands on, interactive learning experiences.
- ④ Planting days were held at Newtown, Mt Cook, Clyde Quay and St Anne's schools as part of the Wellington Bush Builders programme. The Team Leader Learning presented the project research at the National Science Teachers conference at Te Papa.
- ④ Both the July and September Zoo school holiday programmes were fully subscribed.

Activities during the quarter included:

- ④ Induction was held for 18 new Zoo volunteers. The average number of volunteer hours for this quarter is 921 hours per month.
- ④ Talk development workshops were held for new keeping and visitor experience staff.

## 1.3 Capital Expenditure

### Highlights

- ④ Naylor Love received a Silver Award under the Pyradeck Tourism and Leisure Project category of the Registered Master Builders 2008 House of the Year and RMB Commercial Project Awards for construction of the Wild Theatre.
- ④ Three of the old aviaries on the Tropical River Trail were demolished due to dilapidation. The area has been landscaped and is now being used for animal contact and it has become a popular area for children to play.

The Zoo oversees the spending on two Wellington City Council Capital Expenditure (CAPEX) projects. These projects are CX125 Zoo Renewals and CX340 Zoo Upgrades.

### CX340 Zoo Upgrades

Significant activities included the following:

- ④ The large area of mud in front of the giraffe house in the African Savannah enclosure was solved by installation of a sports field type drainage system and this has now been planted with grass. The giraffes will be kept in their house for several weeks until the grass has become more established.
- ④ African Unity - Project goals now defined and costs estimated. The work will largely be carried out by the Zoo's Property Team over the next 2-3 months. Phase 1 - the entrance to the chimpanzee park and cheetah enclosures to be completed before Jane Goodall arrives on 17<sup>th</sup> October. Phase 2 – a new African savannah viewing platform at the dry river bed – is due to be completed by mid December in time for the school holidays.
- ④ Power Project - Work on site is progressing well, completion date is 30th November but the area around the hospital will be completed well before this date and will not impede hospital construction.
- ④ Monkey Islands Project - Developed design work is complete and Resource Consent obtained but due to the cash flow issues created by the Hospital Project it is proposed that this project be delayed until financial year 2010/2011.
- ④ "Meet the Locals" - Studio Hanson Roberts have completed their concept design and provided a programme of work to complete developed design of the entire project and detailed design of the area "Conservation Corner". From this a Procurement Plan has been prepared and the procurement process is now underway to appoint the Consultant team.

- Catering & Conference Facilities - A concept design for the development of the 'hub' (kiosk and Elephant House area) of the Zoo has been prepared and is going through the approval process. The project will provide improved catering facilities for the casual visitor and function facilities.
- Zoo Perimeter Fence Electrification - This work is now complete and working well as a deterrent.

### ***CX125 Zoo Renewals***

The total budget for this project is \$275,850. The total budget will be expended by year end. The outcomes from this area ensure that the asset is continually maintained at 21<sup>st</sup> century standards for a visitor facility.

<b>CX125</b>	<b>Available</b>	<b>Status</b>
Building Refurbishments	\$84,050	P
Equipment Renewals	\$12,000	P
Fencing	\$45,000	P
Guttering Renewals	\$5,000	P
Hospital Equipment	\$13,800	P
Learning Equipment/Signs	\$10,000	P
Pushchairs/Wheelchairs	\$2,000	N
Security	\$3,000	P
Service Area Refurbishment	\$5,000	P
Service Roads	\$5,000	P
Staff Accommodation Refurbishments	\$5,000	P
Vehicles	\$60,000	P
Water Reticulation & Storage Tanks	\$20,000	P
Workshop Equipment	\$6,000	P
<b>AMP Budget</b>	<b>\$275,850</b>	

Y = Done    N = Not yet    P= Partially

## 2. Industry Leadership

### 2.1 Animal management

#### Health

- ④ Zardi the Zebra, passed away unexpectedly and was discovered dead the next day. A preliminary diagnosis of pneumonia was given after the post mortem. Multiple samples have been sent to Massey University Specialist Veterinary Pathologists to assist us with diagnosing the cause.
- ④ Mupenzi, the dominant female wild dog, was well overdue to give birth so she was anaesthetised and Pacific Radiology staff came to the zoo hospital to perform an ultrasound. It was discovered that all nine puppies were dead. Surgery was performed immediately to remove the pups and the uterus which was on the point of rupture. Mupenzi recovered well.
- ④ Charlie the cheetah had a very sore tail, which was x-rayed (awake, on the table, by a gobsmacked radiologist). There was no bone or soft tissue swelling on the x-ray and his tail improved without treatment.
- ④ Miss Piggy, a peccary, was euthanased due to a persistent cough which was not responding to treatment and loss of condition. The post mortem revealed severe pneumonia and chronic lung cancer.
- ④ One of the Wild Dogs, Mongo, had his tail bitten by one of the other dogs and almost severed. It was removed successfully and has since healed well.
- ④ Robyn, the white Cheeked gibbon, managed to crack her left canine tooth. It was removed along with her other canine by one of Massey University's animal dental specialists.
- ④ One of the spider monkeys, Jojo, was euthanased and the post mortem revealed liver failure.
- ④ Molly the Zebra has had ongoing problems with lameness. The equine specialist from Massey University examined her and recommended ongoing palliative care.
- ④ All three otters at the main entrance are now in the same exhibit after a very careful introduction over several weeks. The two males, Yang and Jala were given a light anaesthetic, smothered along with their surroundings in cod liver oil and then allowed to wake up together. The cod liver oil masks their natural scents and also encourages grooming behaviour which is an important bonding tool. Once they had settled down together, the procedure was repeated with Jin the female and then all three moved back to the exhibit.
- ④ The two cheetahs, Charlie and Delta, were found to have ulcers all over their tongues and mouths after not eating or drinking. The cause was likely to be a virus from a domestic cat. They recovered within well.

- Male porcupine 'Nyack' was examined under general anaesthesia and electroejaculated for a sperm sample. We could not collect any sperm and had to conclude that he was potentially infertile. He was exchanged with Auckland Zoo's male and it is hoped he will breed with our female, Onion.

0:0:0 = male : female : gender unknown

#### Significant Births

- 0.0.1 Forest Gecko
- 0.0.2 North Island Kaka
- 0.0.1 Otago Skink
- 0.0.3 Silver-grey Brush-tailed possum

#### Transfers

- 2.0 Auckland Green Geckos, 1.0 Wellington Green Gecko and 1.2.1 Forest Geckos transferred to Nga Manu Sanctuary, Waikanae

#### Proposed Animal Collection additions

Species	Gender	Status	Due
Pygmy marmoset	2:2:2	Importation into Australia no longer possible, due to CITES issues within Australia	Import delayed as awaiting response from MAF to allow importation directly from the UK . IHS almost ready to be issued by MAFBNZ
Canids		ERMA approval received	
Antelope		ERMA approval received for all Antelope species	
Spider Monkey	1.3.0	Coming from Hamilton, Auckland and Orana	First female (from Auckland) arriving on 7 <sup>th</sup> October. Male from Hamilton arriving on 22 <sup>nd</sup> October
Morepork	0.0.1	Coming from Hamilton for the Twilight	
Kookaburra	Multiple	Coming from the wild, North of Auckland	Late 2008
Specified Zoo Mammals		ERMA approval applied for (replaces all new Zoo Mammals)	Awaiting decision

### 3. Financial Sustainability

#### Highlights

- The Estate of Colin Webster Watson contributed \$50,000 to African Unity project as well donating art work for the Zoo - a large bronze sculpture which has been installed at the Cheetah viewing area.
- \$80,000 for the Hospital project was received from the Southern Trust
- We received a grant from the Lion Foundation for \$18,000 as part of African Unity to install Audio Visual equipment at the Chimp House.

#### 3.1 Financial results

The operating surplus for the quarter is \$20,623 against a budgeted deficit of \$70,436. This is mainly due to timing of expenditure.

- Total Visitor Revenue stands at 92% of budget for the quarter which includes revenue from attendances, events, encounters and retail purchases.
- Visitor numbers were 36,105 for the quarter against a budget of 41,170. This is 5,065 under budget and a decrease on last year by 5,011 visitors. Weather during August was exceptionally wet resulting in a large decrease in the number of visitors coming to the Zoo on \$5 Winter Wednesdays. Another factor was that last year there were five Winter Wednesdays during 2007 compared to only four this year. It is hoped that better weather and the new exhibits, will improve visitation during the next quarter.

Received from	To be tagged to	\$
Rotary Club of Wellington	Hospital	23,000
Koala Trust	Hospital	10,626
ANZ National Bank Staff Foundation	Otago Skink Project	4,900
New Zealand Community Trust	Hospital	200,000
Pelorus Trust	Hospital	50,000
Mainland Foundation	African Unity	9,000
Endeavour Community Trust	Hospital	5,000
Lion Foundation	African Unity	18,000
<b>Total YTD September 2008</b>		<b>320,526</b>

*The quarterly Operating Statement is attached at Appendix 2.*

## 3.2 Commercial Development and Promotion

### Highlights

- ④ The new Zoo website went live in August and allows visitors to purchase Zoo Crew memberships, encounter vouchers and donate online.
- ④ The community fundraising campaign was launched on 14th September at the Conservation Day celebrations at the Zoo. Zoo Ambassadors Tana & Rochelle Umaga have recorded a support message which will play in the Wild Theatre. The campaign includes text to donate, appeal envelopes and interpretation materials printed and installed at the hospital construction site.
- ④ Keisha Castle-Hughes was featured on the front page of The Dominion Post and in The Women's Weekly doing a cheetah encounter at Wellington Zoo

Our commercial development focus this year is on growing both visitor revenues and operational fundraising. Accomplishments during this quarter included:

- ④ A Zoo promotional DVD now plays during the day in Velluto Café and the Wild Theatre
- ④ Weta finished filming at the Zoo for the "Wot Wots", an animated children's series for preschoolers
- ④ Adoption in a Box was launched as the new adopt an animal product
- ④ \$5.00 Winter Wednesdays were held again in August. On each Wednesday during August, all visitors over 3 years of age entered the zoo for \$5 each. Unfortunately, the weather on Wednesdays this year was not great and numbers were significantly down on 2007. Although, on the one Wednesday with good weather, 1515 visitors came to the Zoo.
- ④ Two events were held with Wellington Rugby. The Zoo hosted the Junior Cubs and Canes for an afternoon BBQ and special lion talk with one of the keepers. Then for one of the Lions Rugby games, children could get into the Rugby game for free and with their Rugby ticket, gain entry to the Zoo that weekend for free as well.
- ④ An official agreement was finalised with Tip Top Bakeries to provide all the bread for Wellington Zoo's animals
- ④ A tour was organised for Ishraq Ali, a young burns victim from Fiji, after learning in the Dominion Post that it was his dream to visit the Zoo
- ④ TV3's Nightline interviewed kiwi band Fur Patrol while doing a red panda encounter
- ④ Karen Fifield, Chief Executive, was interviewed by In Business magazine, a local Wellington business magazine.

- The Zoo was on the cover of Architecture New Zealand magazine which also included a large feature article about recent buildings and architecture in the Zoo.



*Wild Theatre at dusk*

## 4. Valued and motivated staff

### Highlights

- ④ Sally Gough started as the Zoo's new full time Human Resources Manager early September 2008. She will be working on developing a learning culture in the zoo, working on staff retention and helping team leaders/managers make sound decisions and getting staff to work together effectively.
- ④ The Manager Visitor Experience and one of the Zoo's Builder of Exhibits travelled to Sydney and Melbourne Zoo's to observe best practice before starting Phase 1 African Unity.
- ④ A Project Review Meeting process has been established and is proving beneficial to inform and educate staff as well as improving internal processes.
- ④ Remuneration Reviews were completed and staff advised of the outcome.
- ④ All roles within the zoo were job sized by the HR Manager and Administration Manager with help from an external consultant. Staff were then informed of the process undertaken and the size of their role.
- ④ Our 2008/2009 learning calendar has been launched and 2 in-house training sessions are due to start in October.
- ④ Two learning lunches have been organised with external presenters including one of the researchers for the Victoria University Possum project and Jodi Salinsky from Massey University's Vet Resident programme.
- ④ A Health & Safety Consultant was contracted to review Zoo policies and procedures with the intention of obtaining primary level Workplace Safety Management Practices award

## 5. Lead or participate in conservation and research programmes

### Highlights

- Launch of the Department of Conservation and Wellington Zoo recovery program for Grand and Otago skinks with the Conservation Minister on 1 July.
- Annie Beckhelling of Cheetah Outreach, South Africa visited the Zoo in July and gave several talks to key stakeholders, local schools and to visitors in the Wild Theatre on Cheetah conservation.
- The Zoo now sponsors an Anatolian Shepherd Dog, Kaitiaki, which the Zoo has sponsored with Cheetah Outreach, South Africa. The puppies become part of herd of sheep/goats at a young age and once they are fully grown, will protect the herd from predators such as Cheetahs. This protects the Cheetah and other wild animals from being shot by farmers.



Kaitiaki, Anatolian Shepherd Dog, sponsored by Wellington Zoo

- One of the Zoo's kiwi was taken to Massey University to participate in a kiwi/ratite locomotion study.

## 5.1 Conservation

- Our water consumption has now nearly halved from 49 million litres in 2005/06 to 26 million litres in 2007/2008. We will continue on our water conservation efforts. We will also be interpreting our water saving story for visitors in the coming months.
- The Otago and Grand skink conservation project was launch in the Wild Theatre with the Department of Conservation. The Zoo now holds 13 Otago skinks and 6 Grand skinks.



*Karen Fifield, CEO and Meagan Thomas with an Otago Skink at the launch*

- Wild kakas have been spotted nearly every day around the Zoo this month. There are nest boxes in place around the Zoo so hopefully they will use them.
- Zoo Animal and Wildlife Health Masterate – all four Vet residents from Massey University have done one of their monthly rotations at the Zoo. The formal teaching modules will be developed over the next few months.

## 6. Lasting community support and participation

- ④ The benefits of having a full-time volunteer coordinator are becoming apparent with high recruitment of new volunteers, full time volunteers from overseas and an increase in corporate groups coming to the Zoo during this quarter.
- ④ With the help of a large corporate volunteer group, a vegetable garden has been planted behind Langridge House. This will supplement our weekly vegetable order and provide the animals with some herbs/vegetable/flowers which are not currently supplied.
- ④ Induction was held for 18 new Zoo volunteers. The average number of volunteer hours for this quarter is 921 hours per month equivalent to 1.9 FTE.
- ④ Three university students from the United States volunteered at the Zoo through Live New Zealand for several months. It is hoped that more students will volunteer through this scheme.
- ④ There was a lot of media activity around electrification of Zoo's perimeter fence including front page coverage in the Dominion Post



**Denise Church**

Chairperson, Wellington Zoo Trust Board

## Appendix 1 - Measures

Measure	Frequency of measure	Target 2008/09	YTD 2008/09	Actual 2007/08
<b><i>Outstanding, intimate &amp; unique visitor experiences</i></b>				
ZCP Projects delivered on time, on budget- Hospital built within 10 to 15 months	Annually	Yes	NA	Yes, 2
Collection Plan developed by September 08	Annually	Yes	NA	Completed April 08
Projects to assess visitor learning	Annually	>2	NA	2
School Learning outcomes-effectiveness	Annually	>97% teachers agree learning was effective	NA	100% teachers agreed learning was effective
Number of school visits (students)	Annually	>14,700	NA	14,906
<b><i>Industry Leadership</i></b>				
Staff involved with ARAZPA Committees or positions	Annually	>5	NA	11
<b><i>Financial sustainability</i></b>				
Fundraising targets for ZCP met	Annually	\$569,150	NA	\$840,389
Average retail income per visitor	Annually	>\$8.60	NA	\$8.19
Increase total admissions by 2% each year on base year 2005/06 (170,116 visitors)	Annually	180,560	NA	182,540
Average income per visitor (excluding WCC grant)	Quarterly	\$11.71	\$13.19	\$11.78
Ratio of Trust generated income as % of WCC grant	Quarterly	79%	71%	80%
Average WCC subsidy per visitor	Quarterly	\$14.88	\$18.61	\$14.72
Zoo Crew memberships by June 2009	Annually	3,000	NA	2033
<b><i>Valued and motivated staff</i></b>				
All staff have PDP review	Annually	July 2008	NA	New Measure
Staff Survey conducted	Annually	October 2008	NA	Completed
Staff turnover (permanent staff)	Annually	<15%	NA	24%
<b><i>Lead or participate in conservation and research programmes</i></b>				
Conservation Programme Managed Species (% of total Collection)	Annually	>38%	NA	42%
Participation in conservation programmes	Annually	>2	NA	9
<b><i>Lasting Community support and participation</i></b>				
Partnerships formed with written MOUs	Annually	>6	NA	New Measure
Volunteer hours (FTE)	Annually	>5 FTE	NA	2.8 FTE
Wellingtonians visiting the zoo	Annually	>49%	NA	49%

## Appendix 2 – Financial Statements

### CCO: Wellington Zoo Trust Quarter One 2008/09

Actual 30-Jun-08	EARNINGS STATEMENT	Qtr to 30-Sep-08
	<b>Revenue</b>	
1832	Trading Income	363
2688	WCC Grants	672
76	Other Grants	19
511	Sponsorships and Donations	361
113	Investment Income	38
58	Other Income	15
5,278	<b>Total Revenue</b>	1,468
	<b>Expenditure</b>	
3,007	Employee Costs	758
1,613	Other Operating Expenses	364
14	Depreciation	5
0	Interest	
	Vested Assets	
4,634	<b>Total Expenditure</b>	1,127
644	<b>Net Surplus/(Deficit) before Taxation</b>	341
0	Taxation Expense	
644	<b>Net Surplus/(Deficit)</b>	341
12.2%	<b>Operating Margin</b>	23.2%

Actual 30-Jun-08	STATEMENT OF FINANCIAL POSITION	As at 30-Sep-08
	<b>Shareholder/Trust Funds</b>	
0	Share Capital/Settled Funds	0
0	Revaluation Reserves	0
	Restricted Funds	0
950	Retained Earnings	1,291
950	<b>Total Shareholder/Trust Funds</b>	1,291
	<b>Current Assets</b>	
1,419	Cash and Bank	2,257
236	Accounts Receivable	75
66	Other Current Assets	46
1,721	<b>Total Current Assets</b>	2,378
	<b>Investments</b>	
0	Deposits on Call	0
0	Other Investments	0
0	<b>Total Investments</b>	0
	<b>Non-Current Assets</b>	
129	Fixed Assets	195
0	Other Non-current Assets	0
129	<b>Total Non-current Assets</b>	195
1,850	<b>Total Assets</b>	2,573
	<b>Current Liabilities</b>	
388	Accounts Payable and Accruals	250
	Provisions	
473	Other Current Liabilities	975
861	<b>Total Current Liabilities</b>	1,225
	<b>Non-Current Liabilities</b>	
0	Loans - WCC	0
0	Loans - Other	0
39	Other Non-Current Liabilities	57
39	<b>Total Non-Current Liabilities</b>	57
950	<b>Net Assets</b>	1,291
2.0	<b>Current Ratio</b>	1.9
51.4%	<b>Equity Ratio</b>	50.2%

Actual 30-Jun-08	STATEMENT OF CASH FLOWS	Qtr to Sep-08
	<i>Cash provided from:</i>	
1,930	Trading Receipts	565
2,688	WCC Grants	1343
	Other Grants	
511	Sponsorships and Donations	462
113	Investment Income	41
39	Other Income	171
5,281		2,582
	<i>Cash applied to:</i>	
3,033	Payments to Employees	860
2,172	Payments to Suppliers	884
	Net GST Cashflow	
	Other Operating Costs (VESTING)	
	Interest Paid	0
5,205		1,744
76	<b>Total Operating Cash Flow</b>	838
	<b>Investing Cash Flow</b>	
	<i>Cash provided from:</i>	
	Sale of Fixed Assets	
	Other	
0		0
	<i>Cash applied to:</i>	
71	Purchase of Fixed Assets	0
	Other -vesting Cash for Capital Projects	0
71		0
(71)	<b>Total Investing Cash Flow</b>	0

Actual 30-Jun-08	STATEMENT OF CASH FLOWS (CONT)	Qtr to 30-Sep-08
	<b>Financing Cash Flow</b>	
	<i>Cash provided from:</i>	
	Drawdown of Loans	
	Other	
0		0
	<i>Cash applied to:</i>	
	Repayment of Loans	
	Other	
0		0
0	<b>Total Financing Cash Flow</b>	0
5	<b>Net Increase/(Decrease) in Cash Held</b>	838
1,414	<b>Opening Cash Equivalents</b>	1,419
1,419	<b>Closing Cash Equivalents</b>	2,257

Actual 30-Jun-08	CASH FLOW RECONCILIATION	Qtr to 30-Sep-08
644	<b>Operating Surplus/(Deficit) for the Year</b>	341
	Add Non Cash Items	
14	Depreciation	5
	Other (Gifted Hospital Assets)	
658		346
	<b>Movements in Working Capital</b>	
(49)	(Increase)/Decrease in Receivables	161
45	(Increase)/Decrease in Other Current Assets	20
(523)	Increase/(Decrease) in Accounts Payable	(138)
(55)	Increase/(Decrease) in Other Current Liabilities	520
(582)		563
	<b>Net Gain/(Loss) on Sale:</b>	
	Fixed Assets	(71)
	Investments	0
0		(71)
76	<b>Net Cash Flow from Operations</b>	838