

Handout from Public participant, Martin Gregory.

**Tabled Information
Reference 020/13C(b)**

Reports that question the value of outsourcing

1. Association for Public Service Excellence, 'Insourcing: a guide to bring local authority services back in-house', 2009

www.apse.org.uk/page-flips/2011/insourcing/files/in-sourcing.pdf

2. Association for Public Service Excellence, 'Insourcing update: the value of returning local authority services in-house in an era of budget constraints', June 2011

www.unison.org.uk/acrobat/20122.pdf

3. Mildred Warner, Dept of City and Regional Planning, Cornell University, Ithaca, NY, 'In-Sourcing and Outsourcing: The Dynamics of Privatization among US Municipalities 2002-2007', Presented at the Public Management Research Association, Syracuse, NY June 2011

www.maxwell.syr.edu/uploadedFiles/conferences/pmrc/Files/Warner_Insourcing%20and%20Outsourcing.pdf

4. Deloitte Consulting, 'Calling a Change in the Outsourcing Market', 2005

www.syllogos.gr/links/docs/OutsourcingStudyRV1.pdf

5. Christopher Stone, 'False Economies: Decoding Efficiency', April 2013

http://cpd.org.au/wp-content/uploads/2013/04/CPD_Decoding_Efficiency_Chris_Stone.pdf