

**FUNDING IMPACT STATEMENT
FOR WHOLE OF COUNCIL**

| | 2024/25 LTP | 2025/26 LTP | 2026/27 LTP | 2027/28 LTP | 2028/29 LTP | 2029/30 LTP | 2030/31 LTP | 2031/32 LTP | 2032/33 LTP | 2033/34 LTP |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 410,339 | 454,054 | 477,593 | 509,148 | 543,143 | 574,311 | 612,169 | 635,938 | 674,362 | 707,616 |
| Targeted rates (other than a targeted rate for water supply) | 152,151 | 164,533 | 217,186 | 231,034 | 243,467 | 252,575 | 262,402 | 274,135 | 285,573 | 296,328 |
| Subsidies and grants for operating purposes | 20,813 | 17,647 | 17,726 | 18,169 | 18,582 | 18,984 | 19,398 | 19,836 | 20,280 | 20,720 |
| Fees and charges | 196,668 | 205,496 | 208,061 | 214,201 | 220,957 | 226,034 | 232,269 | 238,614 | 244,463 | 250,384 |
| Interest and dividends from investments | 10,500 | 15,111 | 19,930 | 23,614 | 26,912 | 31,227 | 33,061 | 33,804 | 34,606 | 35,944 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 9,622 | 10,036 | 10,271 | 10,505 | 10,733 | 10,956 | 11,174 | 11,396 | 11,621 | 11,840 |
| Total operating funding (A) | 800,092 | 866,877 | 950,768 | 1,006,671 | 1,063,795 | 1,114,086 | 1,170,474 | 1,213,724 | 1,270,906 | 1,322,832 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 547,142 | 562,845 | 590,135 | 609,314 | 625,817 | 645,591 | 665,726 | 689,513 | 711,643 | 734,701 |
| Finance costs | 72,442 | 71,542 | 74,711 | 84,154 | 91,484 | 98,401 | 105,537 | 112,896 | 123,545 | 124,934 |
| Other operating funding applications | 59,051 | 65,311 | 65,782 | 64,122 | 55,482 | 53,543 | 54,262 | 54,704 | 55,117 | 55,466 |
| Total applications of operating funding (B) | 678,635 | 699,698 | 730,628 | 757,590 | 772,784 | 797,535 | 825,525 | 857,113 | 890,305 | 915,101 |
| Surplus (deficit) of operating funding (A-B) | 121,457 | 167,179 | 220,140 | 249,081 | 291,011 | 316,551 | 344,949 | 356,612 | 380,601 | 407,731 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 187,740 | 152,333 | 97,998 | 48,606 | 44,878 | 32,246 | 33,728 | 33,448 | 34,030 | 32,104 |
| Development and financial contributions | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Increase (decrease) in debt | 341,916 | 226,280 | 136,959 | 128,708 | 87,505 | 85,948 | 69,405 | 87,202 | (40,743) | (62,704) |
| Gross proceeds from sales of assets | 23,410 | 34,620 | 15,700 | 2,000 | 9,990 | 2,000 | 2,000 | 2,000 | 2,000 | 34,000 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 556,565 | 416,734 | 254,158 | 182,813 | 145,873 | 123,694 | 108,633 | 126,150 | (1,213) | 6,900 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 75,401 | 68,970 | 63,780 | 71,282 | 46,111 | 44,955 | 26,781 | 40,145 | 28,055 | 29,049 |
| - to improve level of service | 368,303 | 280,847 | 151,873 | 63,170 | 91,964 | 119,465 | 180,145 | 184,415 | 115,815 | 163,186 |
| - to replace existing assets | 234,318 | 234,096 | 258,645 | 297,442 | 298,809 | 275,824 | 246,656 | 258,201 | 235,517 | 222,396 |
| Increase (decrease) in reserves | 0 | 0 | (0) | (0) | (0) | 0 | (0) | (0) | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 678,023 | 583,913 | 474,298 | 431,894 | 436,884 | 440,245 | 453,581 | 482,761 | 379,388 | 414,630 |
| Surplus (deficit) of capital funding (C-D) | (121,457) | (167,179) | (220,140) | (249,081) | (291,011) | (316,551) | (344,949) | (356,612) | (380,601) | (407,731) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 222,636 | 246,385 | 274,731 | 308,678 | 339,294 | 365,261 | 394,998 | 412,227 | 434,427 | 466,041 |

FUNDING IMPACT STATEMENT

1.1 Governance Information and Engagement

| | 2024/25 LTP | 2025/26 LTP | 2026/27 LTP | 2027/28 LTP | 2028/29 LTP | 2029/30 LTP | 2030/31 LTP | 2031/32 LTP | 2032/33 LTP | 2033/34 LTP |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 22,847 | 24,868 | 23,770 | 24,607 | 25,780 | 25,774 | 26,816 | 27,754 | 27,849 | 28,827 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 552 | 758 | 466 | 476 | 693 | 495 | 504 | 733 | 523 | 532 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 23,398 | 25,626 | 24,236 | 25,083 | 26,473 | 26,269 | 27,320 | 28,486 | 28,372 | 29,359 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 13,977 | 15,309 | 14,546 | 15,046 | 15,945 | 15,446 | 15,996 | 16,890 | 16,359 | 16,991 |
| Finance costs | 30 | 30 | 27 | 31 | 33 | 36 | 40 | 44 | 54 | 55 |
| Other operating funding applications | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Internal charges | 8,371 | 8,769 | 8,106 | 8,434 | 8,922 | 9,256 | 9,771 | 10,541 | 10,947 | 11,302 |
| Total applications of operating funding (B) | 22,388 | 24,117 | 22,689 | 23,521 | 24,910 | 24,748 | 25,818 | 27,485 | 27,370 | 28,357 |
| Surplus (deficit) of operating funding (A-B) | 1,011 | 1,508 | 1,547 | 1,562 | 1,562 | 1,520 | 1,502 | 1,002 | 1,002 | 1,002 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | (1,010) | (1,362) | (1,547) | (1,563) | (1,563) | (1,521) | (1,502) | (1,002) | (1,002) | (1,002) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | (1,010) | (1,362) | (1,547) | (1,563) | (1,563) | (1,521) | (1,502) | (1,002) | (1,002) | (1,002) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to replace existing assets | 0 | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in reserves | 0 | (0) | 0 | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 0 | 146 | 0 | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Surplus (deficit) of capital funding (C-D) | (1,011) | (1,508) | (1,547) | (1,562) | (1,562) | (1,520) | (1,502) | (1,002) | (1,002) | (1,002) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Expenses for this activity grouping include the following depreciation/amortisation charge

| | | | | | | | | | | |
|--|-----|-------|-------|-------|-------|-------|-----|-----|-----|-----|
| | 505 | 1,002 | 1,041 | 1,056 | 1,056 | 1,014 | 996 | 996 | 996 | 996 |
|--|-----|-------|-------|-------|-------|-------|-----|-----|-----|-----|

FUNDING IMPACT STATEMENT
2.1 Parks, Beaches and Open Spaces

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 52,050 | 56,242 | 56,797 | 57,723 | 58,506 | 61,782 | 64,942 | 67,364 | 70,309 | 72,325 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 190 | 87 | 89 | 91 | 92 | 94 | 96 | 98 | 100 | 102 |
| Fees and charges | 2,426 | 2,479 | 2,533 | 2,589 | 2,643 | 2,695 | 2,747 | 2,799 | 2,852 | 2,903 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 54,667 | 58,807 | 59,419 | 60,402 | 61,241 | 64,572 | 67,785 | 70,261 | 73,260 | 75,329 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 27,935 | 28,509 | 29,050 | 29,807 | 30,326 | 31,761 | 32,404 | 33,069 | 33,709 | 34,408 |
| Finance costs | 5,953 | 6,240 | 5,967 | 6,614 | 7,046 | 7,548 | 8,220 | 8,619 | 10,038 | 10,154 |
| Other operating funding applications | 170 | 170 | 170 | 170 | 120 | 120 | 120 | 120 | 120 | 120 |
| Internal charges | 10,347 | 10,595 | 10,408 | 10,963 | 11,521 | 12,172 | 12,854 | 13,705 | 14,330 | 14,822 |
| Total applications of operating funding (B) | 44,405 | 45,514 | 45,595 | 47,554 | 49,013 | 51,602 | 53,598 | 55,513 | 58,198 | 59,504 |
| Surplus (deficit) of operating funding (A-B) | 10,262 | 13,293 | 13,825 | 12,849 | 12,228 | 12,970 | 14,187 | 14,747 | 15,063 | 15,826 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| Increase (decrease) in debt | 7,660 | 4,342 | 3,127 | 11,208 | 35,391 | 19,681 | 7,961 | 13,885 | 9,283 | 7,659 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 7,979 | 4,662 | 3,447 | 11,528 | 35,710 | 20,001 | 8,280 | 14,205 | 9,603 | 7,979 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 3,896 | 29 | 30 | 4,829 | 1,757 | 8,931 | 10,122 | 18,434 | 12,031 | 9,821 |
| - to improve level of service | 5,480 | 6,964 | 3,280 | 8,817 | 32,715 | 11,634 | 2,735 | 923 | 492 | 858 |
| - to replace existing assets | 8,865 | 10,963 | 13,963 | 10,731 | 13,466 | 12,406 | 9,610 | 9,596 | 12,143 | 13,125 |
| Increase (decrease) in reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 18,241 | 17,956 | 17,272 | 24,377 | 47,938 | 32,971 | 22,467 | 28,952 | 24,666 | 23,804 |
| Surplus (deficit) of capital funding (C-D) | (10,262) | (13,293) | (13,825) | (12,849) | (12,228) | (12,970) | (14,187) | (14,747) | (15,063) | (15,826) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 13,209 | 13,342 | 13,876 | 12,902 | 12,283 | 13,028 | 14,247 | 14,811 | 15,129 | 15,894 |

FUNDING IMPACT STATEMENT

2.2 Waste Reduction and Energy Conservation

| | 2024/25 LTP | 2025/26 LTP | 2026/27 LTP | 2027/28 LTP | 2028/29 LTP | 2029/30 LTP | 2030/31 LTP | 2031/32 LTP | 2032/33 LTP | 2033/34 LTP |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 511 | 64 | 65 | 68 | 70 | 73 | 77 | 80 | (584) | 89 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 19,628 | 19,800 | 18,695 | 19,268 | 19,586 | 20,224 | 21,462 | 21,306 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 32,592 | 34,439 | 31,331 | 33,208 | 35,202 | 37,161 | 39,188 | 41,215 | 43,297 | 45,423 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 33,103 | 34,503 | 51,024 | 53,076 | 53,968 | 56,503 | 58,851 | 61,519 | 64,175 | 66,818 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 28,788 | 30,406 | 43,461 | 44,372 | 44,137 | 45,382 | 47,060 | 48,352 | 49,637 | 50,921 |
| Finance costs | 794 | 798 | 769 | 838 | 884 | 938 | 1,011 | 1,076 | 1,240 | 1,264 |
| Other operating funding applications | 538 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal charges | 4,141 | 4,355 | 5,272 | 5,601 | 5,789 | 6,205 | 6,604 | 7,183 | 7,560 | 7,808 |
| Total applications of operating funding (B) | 34,262 | 35,559 | 49,501 | 50,811 | 50,810 | 52,526 | 54,675 | 56,611 | 58,438 | 59,993 |
| Surplus (deficit) of operating funding (A-B) | (1,159) | (1,056) | 1,523 | 2,265 | 3,158 | 3,977 | 4,176 | 4,908 | 5,737 | 6,825 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 10,526 | 32,011 | 11,442 | 9,798 | 4,681 | 1,082 | 1,263 | 2,043 | 1,444 | 696 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 10,526 | 32,011 | 11,442 | 9,798 | 4,681 | 1,082 | 1,263 | 2,043 | 1,444 | 696 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 383 | 13,553 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to replace existing assets | 8,985 | 17,403 | 12,965 | 12,063 | 7,839 | 5,059 | 5,439 | 6,951 | 7,181 | 7,521 |
| Increase (decrease) in reserves | (0) | 0 | (0) | (0) | 0 | 0 | 0 | (0) | (0) | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 9,368 | 30,955 | 12,965 | 12,063 | 7,839 | 5,059 | 5,439 | 6,951 | 7,181 | 7,521 |
| Surplus (deficit) of capital funding (C-D) | 1,159 | 1,056 | (1,523) | (2,265) | (3,158) | (3,977) | (4,176) | (4,908) | (5,737) | (6,825) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 1,333 | 1,453 | 1,864 | 2,177 | 2,371 | 2,530 | 2,509 | 2,397 | 2,414 | 2,429 |

FUNDING IMPACT STATEMENT

2.3 Water Supply

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 82,020 | 91,476 | 108,859 | 118,205 | 129,481 | 140,257 | 152,051 | 165,282 | 178,924 | 193,834 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 51 | 52 | 53 | 54 | 56 | 57 | 58 | 59 | 60 | 61 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 84,771 | 91,528 | 108,912 | 118,260 | 129,536 | 140,314 | 152,109 | 165,341 | 178,984 | 193,895 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 62,859 | 65,371 | 70,908 | 77,017 | 83,771 | 91,101 | 99,298 | 108,335 | 118,319 | 129,422 |
| Finance costs | 7,471 | 6,799 | 7,712 | 8,448 | 9,126 | 9,803 | 10,503 | 11,513 | 11,669 | 11,863 |
| Other operating funding applications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal charges | 2,050 | 1,936 | 1,936 | 2,106 | 2,246 | 2,449 | 2,642 | 2,910 | 3,073 | 3,171 |
| Total applications of operating funding (B) | 72,380 | 74,106 | 80,556 | 87,571 | 95,142 | 103,353 | 112,442 | 122,758 | 133,060 | 144,456 |
| Surplus (deficit) of operating funding (A-B) | 12,392 | 17,422 | 28,356 | 30,689 | 34,395 | 36,961 | 39,667 | 42,583 | 45,924 | 49,439 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 |
| Increase (decrease) in debt | (5,864) | (4,664) | (7,859) | (8,504) | (4,684) | 15,435 | 15,527 | 23,441 | (10,894) | (14,403) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | (4,689) | (3,489) | (6,684) | (7,329) | (3,509) | 16,610 | 16,701 | 24,616 | (9,719) | (13,228) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 150 | 154 | 158 | 162 | 166 | 170 | 174 | 178 | 181 | 185 |
| - to improve level of service | 2,625 | 1,580 | 1,570 | 6,804 | 16,950 | 35,655 | 44,173 | 43,135 | 13,223 | 11,450 |
| - to replace existing assets | 4,927 | 12,199 | 19,944 | 16,394 | 13,769 | 17,746 | 12,021 | 23,886 | 22,801 | 24,577 |
| Increase (decrease) in reserves | 0 | (0) | 0 | 0 | 0 | 0 | 0 | (0) | (0) | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 7,703 | 13,933 | 21,672 | 23,359 | 30,885 | 53,571 | 56,368 | 67,198 | 36,205 | 36,211 |
| Surplus (deficit) of capital funding (C-D) | (12,392) | (17,422) | (28,356) | (30,689) | (34,395) | (36,961) | (39,667) | (42,583) | (45,924) | (49,439) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 26,460 | 28,229 | 29,591 | 31,755 | 34,095 | 36,661 | 39,367 | 42,283 | 45,624 | 49,439 |

FUNDING IMPACT STATEMENT

2.4 Wastewater

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Targeted rates (other than a targeted rate for water supply) | 78,375 | 86,263 | 110,901 | 118,567 | 125,952 | 130,993 | 136,967 | 143,400 | 149,076 | 155,559 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 948 | 967 | 989 | 1,010 | 1,031 | 1,052 | 1,072 | 1,092 | 1,113 | 1,133 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 79,324 | 87,230 | 111,889 | 119,577 | 126,983 | 132,045 | 138,039 | 144,492 | 150,189 | 156,693 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 43,669 | 45,621 | 53,721 | 55,107 | 56,484 | 57,778 | 59,102 | 60,405 | 61,679 | 62,967 |
| Finance costs | 13,340 | 12,228 | 13,692 | 14,900 | 16,011 | 17,122 | 18,271 | 19,928 | 20,183 | 20,502 |
| Other operating funding applications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal charges | 2,258 | 2,707 | 3,113 | 3,761 | 4,013 | 4,383 | 4,734 | 5,228 | 5,523 | 5,699 |
| Total applications of operating funding (B) | 59,267 | 60,556 | 70,526 | 73,768 | 76,508 | 79,284 | 82,107 | 85,561 | 87,386 | 89,168 |
| Surplus (deficit) of operating funding (A-B) | 20,057 | 26,674 | 41,363 | 45,809 | 50,475 | 52,762 | 55,933 | 58,931 | 62,804 | 67,525 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 130,074 | 106,298 | 43,825 | 0 | 6,520 | 2,768 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 | 961 |
| Increase (decrease) in debt | 31,014 | (2,149) | (7,032) | 33,370 | 4,552 | 4,148 | (2,824) | (5,589) | (7,981) | 43,279 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 162,050 | 105,110 | 37,755 | 34,332 | 12,033 | 7,877 | (1,863) | (4,628) | (7,019) | 44,241 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 6,150 | 205 | 158 | 162 | 166 | 170 | 174 | 178 | 181 | 185 |
| - to improve level of service | 145,386 | 107,626 | 51,837 | 6,222 | 2,077 | 14,856 | 14,642 | 14,493 | 27,354 | 85,630 |
| - to replace existing assets | 30,570 | 23,953 | 27,123 | 73,757 | 60,265 | 45,613 | 39,254 | 39,632 | 28,249 | 25,951 |
| Increase (decrease) in reserves | (0) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 182,106 | 131,784 | 79,118 | 80,141 | 62,508 | 60,639 | 54,070 | 54,303 | 55,785 | 111,766 |
| Surplus (deficit) of capital funding (C-D) | (20,057) | (26,674) | (41,363) | (45,809) | (50,475) | (52,762) | (55,933) | (58,931) | (62,804) | (67,525) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 41,405 | 44,245 | 49,141 | 58,251 | 61,157 | 63,444 | 66,615 | 70,627 | 74,500 | 79,221 |

FUNDING IMPACT STATEMENT

2.5 Stormwater

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Targeted rates (other than a targeted rate for water supply) | 34,140 | 37,825 | 46,025 | 50,774 | 55,724 | 58,727 | 61,896 | 65,588 | 68,972 | 72,341 |
| Subsidies and grants for operating purposes | 1,234 | 1,325 | 1,361 | 1,397 | 1,431 | 1,464 | 1,498 | 1,531 | 1,563 | 1,596 |
| Fees and charges | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 35,375 | 39,152 | 47,388 | 52,172 | 57,157 | 60,194 | 63,396 | 67,121 | 70,538 | 73,939 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 15,606 | 16,092 | 16,526 | 16,956 | 17,380 | 17,780 | 18,189 | 18,589 | 18,979 | 19,378 |
| Finance costs | 9,101 | 8,283 | 9,395 | 10,291 | 11,117 | 11,942 | 12,794 | 14,025 | 14,215 | 14,451 |
| Other operating funding applications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Internal charges | 799 | 837 | 839 | 908 | 965 | 1,048 | 1,126 | 1,234 | 1,301 | 1,342 |
| Total applications of operating funding (B) | 25,505 | 25,212 | 26,760 | 28,155 | 29,462 | 30,769 | 32,109 | 33,848 | 34,495 | 35,171 |
| Surplus (deficit) of operating funding (A-B) | 9,871 | 13,940 | 20,628 | 24,017 | 27,696 | 29,425 | 31,287 | 33,274 | 36,043 | 38,768 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 102 | 102 | 102 | 102 | 102 | 102 | 102 | 102 | 102 | 102 |
| Increase (decrease) in debt | (6,251) | (10,253) | (7,407) | (16,305) | (16,250) | (2,885) | 26,466 | 20,031 | (18,682) | (25,784) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | (6,149) | (10,151) | (7,305) | (16,203) | (16,149) | (2,784) | 26,567 | 20,133 | (18,580) | (25,682) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 150 | 154 | 158 | 162 | 166 | 170 | 174 | 178 | 181 | 185 |
| - to improve level of service | 2,045 | 2,045 | 2,079 | 2,851 | 7,819 | 22,862 | 54,950 | 45,423 | 4,993 | 8,887 |
| - to replace existing assets | 1,526 | 1,591 | 11,087 | 4,801 | 3,562 | 3,609 | 2,731 | 7,806 | 12,289 | 4,014 |
| Increase (decrease) in reserves | 0 | (0) | 0 | (0) | (0) | (0) | (0) | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 3,721 | 3,789 | 13,323 | 7,814 | 11,547 | 26,641 | 57,855 | 53,407 | 17,464 | 13,086 |
| Surplus (deficit) of capital funding (C-D) | (9,871) | (13,940) | (20,628) | (24,017) | (27,696) | (29,425) | (31,287) | (33,274) | (36,043) | (38,768) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 21,659 | 23,028 | 24,510 | 26,065 | 27,696 | 29,425 | 31,287 | 33,274 | 36,043 | 38,768 |

FUNDING IMPACT STATEMENT

2.6 Conservation Attractions

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 9,739 | 9,875 | 10,036 | 10,356 | 10,709 | 11,037 | 11,393 | 11,781 | 12,144 | 12,486 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 9,739 | 9,875 | 10,036 | 10,356 | 10,709 | 11,037 | 11,393 | 11,781 | 12,144 | 12,486 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 408 | 417 | 426 | 435 | 444 | 453 | 461 | 470 | 479 | 487 |
| Finance costs | 924 | 908 | 869 | 935 | 988 | 1,058 | 1,134 | 1,228 | 1,395 | 1,423 |
| Other operating funding applications | 5,837 | 6,047 | 6,217 | 6,366 | 6,500 | 6,617 | 6,716 | 6,803 | 6,885 | 6,954 |
| Internal charges | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total applications of operating funding (B) | 7,171 | 7,374 | 7,513 | 7,738 | 7,934 | 8,129 | 8,314 | 8,503 | 8,761 | 8,867 |
| Surplus (deficit) of operating funding (A-B) | 2,568 | 2,501 | 2,523 | 2,619 | 2,775 | 2,908 | 3,080 | 3,278 | 3,383 | 3,620 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | (1,257) | (1,159) | (1,117) | (795) | (99) | 1,270 | 5,249 | 8,493 | (755) | (382) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | (1,257) | (1,159) | (1,117) | (795) | (99) | 1,270 | 5,249 | 8,493 | (755) | (382) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 0 | 0 | 0 | 0 | 332 | 793 | 5,213 | 8,428 | 423 | 987 |
| - to replace existing assets | 1,311 | 1,342 | 1,406 | 1,823 | 2,344 | 3,385 | 3,115 | 3,343 | 2,204 | 2,251 |
| Increase (decrease) in reserves | 0 | (0) | (0) | 0 | 0 | 0 | (0) | (0) | (0) | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 1,311 | 1,342 | 1,406 | 1,823 | 2,676 | 4,178 | 8,329 | 11,771 | 2,627 | 3,238 |
| Surplus (deficit) of capital funding (C-D) | (2,568) | (2,501) | (2,523) | (2,619) | (2,775) | (2,908) | (3,080) | (3,278) | (3,383) | (3,620) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 2,530 | 2,463 | 2,485 | 2,581 | 2,737 | 2,870 | 3,042 | 3,240 | 3,383 | 3,620 |

FUNDING IMPACT STATEMENT

3.1 City Promotions and Business Support

| | 2024/25 LTP | 2025/26 LTP | 2026/27 LTP | 2027/28 LTP | 2028/29 LTP | 2029/30 LTP | 2030/31 LTP | 2031/32 LTP | 2032/33 LTP | 2033/34 LTP |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 12,799 | 12,216 | 12,296 | 13,142 | 12,962 | 12,985 | 13,239 | 13,624 | 14,046 | 13,787 |
| Targeted rates (other than a targeted rate for water supply) | 17,306 | 17,483 | 17,642 | 17,188 | 17,813 | 17,900 | 18,024 | 18,163 | 18,263 | 17,770 |
| Subsidies and grants for operating purposes | 500 | 511 | 522 | 533 | 543 | 554 | 564 | 575 | 585 | 596 |
| Fees and charges | 22,574 | 23,821 | 24,782 | 25,837 | 26,902 | 27,834 | 28,653 | 29,425 | 30,220 | 30,764 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 53,179 | 54,031 | 55,241 | 56,700 | 58,221 | 59,273 | 60,481 | 61,787 | 63,114 | 62,916 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 29,586 | 30,349 | 31,065 | 31,734 | 32,413 | 33,074 | 33,727 | 34,405 | 35,108 | 35,532 |
| Finance costs | 3,724 | 3,671 | 3,620 | 3,572 | 3,527 | 3,484 | 3,438 | 3,399 | 3,353 | 3,307 |
| Other operating funding applications | 15,627 | 18,966 | 19,291 | 19,701 | 17,231 | 18,605 | 18,793 | 18,959 | 19,114 | 19,244 |
| Internal charges | 2,159 | 1,878 | 1,849 | 1,931 | 2,014 | 2,112 | 2,213 | 2,347 | 2,441 | 2,508 |
| Total applications of operating funding (B) | 51,096 | 54,864 | 55,824 | 56,938 | 55,184 | 57,275 | 58,171 | 59,110 | 60,016 | 60,592 |
| Surplus (deficit) of operating funding (A-B) | 2,083 | (833) | (583) | (238) | 3,037 | 1,998 | 2,309 | 2,677 | 3,098 | 2,325 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 1,221 | 3,685 | 2,726 | 9,148 | 6,261 | 5,880 | 2,206 | 254 | 4,005 | 1,719 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 1,221 | 3,685 | 2,726 | 9,148 | 6,261 | 5,880 | 2,206 | 254 | 4,005 | 1,719 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 0 | 0 | 0 | 3,196 | 3,260 | 3,322 | 3,385 | 0 | 0 | 0 |
| - to replace existing assets | 3,304 | 2,851 | 2,143 | 5,714 | 6,038 | 4,555 | 1,130 | 2,931 | 7,103 | 4,043 |
| Increase (decrease) in reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 3,304 | 2,851 | 2,143 | 8,910 | 9,298 | 7,877 | 4,515 | 2,931 | 7,103 | 4,043 |
| Surplus (deficit) of capital funding (C-D) | (2,083) | 833 | 583 | 238 | (3,037) | (1,998) | (2,309) | (2,677) | (3,098) | (2,325) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 6,433 | 6,600 | 6,842 | 7,965 | 9,165 | 9,617 | 10,007 | 10,850 | 11,119 | 11,597 |

FUNDING IMPACT STATEMENT

4.1 Arts and Cultural Activities

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 20,671 | 21,967 | 21,854 | 22,423 | 22,908 | 23,239 | 23,654 | 24,096 | 24,484 | 24,802 |
| Targeted rates (other than a targeted rate for water supply) | 8,258 | 8,411 | 8,597 | 8,736 | 8,840 | 8,706 | 8,996 | 9,063 | 9,134 | 9,187 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 547 | 558 | 570 | 583 | 595 | 607 | 618 | 630 | 642 | 654 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 29,476 | 30,936 | 31,021 | 31,742 | 32,343 | 32,552 | 33,268 | 33,788 | 34,260 | 34,642 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 7,948 | 8,539 | 8,049 | 8,209 | 8,379 | 8,541 | 8,705 | 8,873 | 9,037 | 9,183 |
| Finance costs | 79 | 69 | 56 | 64 | 68 | 74 | 83 | 90 | 110 | 112 |
| Other operating funding applications | 19,079 | 19,953 | 20,442 | 20,741 | 21,010 | 21,028 | 21,444 | 21,620 | 21,784 | 21,922 |
| Internal charges | 1,579 | 1,639 | 1,526 | 1,595 | 1,674 | 1,752 | 1,853 | 1,993 | 2,087 | 2,151 |
| Total applications of operating funding (B) | 28,686 | 30,199 | 30,073 | 30,609 | 31,131 | 31,395 | 32,085 | 32,576 | 33,017 | 33,369 |
| Surplus (deficit) of operating funding (A-B) | 790 | 737 | 948 | 1,132 | 1,212 | 1,157 | 1,184 | 1,212 | 1,243 | 1,274 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 2,027 | 15,005 | 6,969 | (0) | (1,130) | (1,074) | (1,099) | (1,126) | (1,155) | (1,185) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 2,027 | 15,005 | 6,969 | (0) | (1,130) | (1,074) | (1,099) | (1,126) | (1,155) | (1,185) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 1,865 | 15,742 | 7,918 | 1,132 | 82 | 83 | 85 | 86 | 88 | 89 |
| - to replace existing assets | 952 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in reserves | 0 | 0 | 0 | (0) | 0 | (0) | (0) | 0 | 0 | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 2,817 | 15,742 | 7,918 | 1,132 | 82 | 83 | 85 | 86 | 88 | 89 |
| Surplus (deficit) of capital funding (C-D) | (790) | (737) | (948) | (1,132) | (1,212) | (1,157) | (1,184) | (1,212) | (1,243) | (1,274) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 752 | 699 | 910 | 1,094 | 1,174 | 1,119 | 1,146 | 1,175 | 1,205 | 1,236 |

FUNDING IMPACT STATEMENT
5.1 Recreation Promotion and Support

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 48,226 | 49,591 | 50,960 | 53,305 | 55,123 | 57,288 | 58,903 | 61,779 | 64,308 | 66,020 |
| Targeted rates (other than a targeted rate for water supply) | 2,628 | 2,705 | 2,768 | 2,903 | 2,975 | 3,065 | 3,328 | 3,541 | 3,822 | 3,931 |
| Subsidies and grants for operating purposes | 15 | 15 | 16 | 16 | 16 | 17 | 17 | 17 | 18 | 18 |
| Fees and charges | 13,399 | 13,904 | 14,210 | 14,354 | 14,827 | 14,919 | 15,411 | 15,699 | 15,886 | 16,198 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 64,268 | 66,216 | 67,954 | 70,578 | 72,942 | 75,288 | 77,660 | 81,037 | 84,033 | 86,167 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 32,014 | 32,815 | 34,212 | 34,525 | 35,338 | 36,197 | 36,849 | 37,793 | 38,730 | 39,191 |
| Finance costs | 3,703 | 3,598 | 3,438 | 3,709 | 3,862 | 4,063 | 4,317 | 4,539 | 5,074 | 5,130 |
| Other operating funding applications | 1,047 | 1,077 | 1,101 | 1,123 | 1,142 | 1,159 | 1,173 | 1,186 | 1,198 | 1,208 |
| Internal charges | 14,628 | 15,195 | 15,060 | 15,847 | 16,594 | 17,461 | 18,447 | 19,922 | 20,891 | 21,477 |
| Total applications of operating funding (B) | 51,392 | 52,686 | 53,811 | 55,203 | 56,936 | 58,880 | 60,787 | 63,440 | 65,893 | 67,005 |
| Surplus (deficit) of operating funding (A-B) | 12,876 | 13,530 | 14,143 | 15,375 | 16,006 | 16,408 | 16,873 | 17,597 | 18,140 | 19,162 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 905 | 389 | 0 | 0 | 0 | 0 | 2,264 | 439 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 1,390 | 4,353 | 2,682 | (8,232) | (6,711) | (6,957) | (12,916) | (10,153) | (7,590) | (8,562) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 2,294 | 4,742 | 2,682 | (8,232) | (6,711) | (6,957) | (10,653) | (9,714) | (7,590) | (8,562) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 433 |
| - to improve level of service | 8,503 | 11,651 | 8,333 | 0 | 144 | 147 | 149 | 159 | 609 | 165 |
| - to replace existing assets | 6,667 | 6,621 | 8,492 | 7,143 | 9,151 | 9,305 | 6,071 | 7,724 | 9,941 | 10,002 |
| Increase (decrease) in reserves | 0 | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 15,170 | 18,272 | 16,825 | 7,143 | 9,294 | 9,451 | 6,220 | 7,883 | 10,550 | 10,601 |
| Surplus (deficit) of capital funding (C-D) | (12,876) | (13,530) | (14,143) | (15,375) | (16,006) | (16,408) | (16,873) | (17,597) | (18,140) | (19,162) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 12,503 | 13,157 | 13,769 | 15,002 | 15,632 | 16,035 | 16,500 | 17,224 | 17,767 | 18,789 |

FUNDING IMPACT STATEMENT

5.2 Community Participation and Support

| | 2024/25 LTP | 2025/26 LTP | 2026/27 LTP | 2027/28 LTP | 2028/29 LTP | 2029/30 LTP | 2030/31 LTP | 2031/32 LTP | 2032/33 LTP | 2033/34 LTP |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 54,939 | 63,933 | 65,189 | 68,185 | 70,251 | 71,811 | 73,615 | 73,915 | 76,273 | 78,218 |
| Targeted rates (other than a targeted rate for water supply) | 11,444 | 11,846 | 11,626 | 13,066 | 13,469 | 13,915 | 13,604 | 14,157 | 14,843 | 16,234 |
| Subsidies and grants for operating purposes | 184 | 23 | 24 | 24 | 25 | 25 | 26 | 26 | 27 | 27 |
| Fees and charges | 22,036 | 22,392 | 22,885 | 23,388 | 23,879 | 24,356 | 24,819 | 25,290 | 25,770 | 26,233 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 52 | 53 | 54 | 55 | 56 | 58 | 59 | 60 | 61 | 62 |
| Total operating funding (A) | 88,654 | 98,247 | 99,778 | 104,719 | 107,679 | 110,166 | 112,122 | 113,448 | 116,974 | 120,775 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 50,138 | 53,826 | 51,150 | 52,857 | 54,008 | 55,117 | 55,678 | 56,812 | 57,948 | 58,971 |
| Finance costs | 3,248 | 4,997 | 6,979 | 9,662 | 11,925 | 13,204 | 13,496 | 13,448 | 13,811 | 13,463 |
| Other operating funding applications | 8,590 | 12,234 | 12,234 | 8,234 | 5,234 | 5,234 | 5,234 | 5,234 | 5,234 | 5,235 |
| Internal charges | 21,367 | 24,850 | 27,719 | 29,663 | 30,719 | 31,582 | 32,613 | 33,048 | 34,717 | 36,553 |
| Total applications of operating funding (B) | 83,343 | 95,908 | 98,083 | 100,416 | 101,887 | 105,138 | 107,021 | 108,543 | 111,711 | 114,222 |
| Surplus (deficit) of operating funding (A-B) | 5,311 | 2,339 | 1,694 | 4,302 | 5,792 | 5,028 | 5,101 | 4,905 | 5,263 | 6,552 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 45,318 | 57,879 | 67,408 | 97,763 | 87,077 | 84,548 | 101,876 | 93,733 | 65,446 | 48,582 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 45,318 | 57,879 | 67,408 | 97,763 | 87,077 | 84,548 | 101,876 | 93,733 | 65,446 | 48,582 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 720 | 1,150 | 1,702 | 2,737 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 1,881 | 379 | 86 | 3,844 | 3,852 | 3,860 | 25,491 | 39,159 | 36,640 | 25,503 |
| - to replace existing assets | 48,028 | 58,689 | 67,315 | 95,484 | 89,018 | 85,716 | 81,486 | 59,479 | 34,068 | 29,631 |
| Increase (decrease) in reserves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 50,629 | 60,218 | 69,103 | 102,065 | 92,869 | 89,576 | 106,977 | 98,639 | 70,708 | 55,134 |
| Surplus (deficit) of capital funding (C-D) | (5,311) | (2,339) | (1,694) | (4,302) | (5,792) | (5,028) | (5,101) | (4,905) | (5,263) | (6,552) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | (0) | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 23,723 | 25,420 | 28,339 | 31,018 | 33,271 | 35,225 | 36,805 | 37,461 | 39,530 | 42,491 |

FUNDING IMPACT STATEMENT

5.3 Public Health and Safety

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 3,361 | 3,530 | 3,289 | 3,391 | 3,554 | 3,661 | 3,837 | 4,078 | 4,190 | 4,306 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 4,940 | 5,039 | 5,150 | 5,263 | 5,373 | 5,481 | 5,585 | 5,691 | 5,799 | 5,903 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 107 | 109 | 112 | 114 | 116 | 118 | 121 | 123 | 125 | 127 |
| Total operating funding (A) | 8,408 | 8,678 | 8,551 | 8,768 | 9,043 | 9,260 | 9,542 | 9,892 | 10,115 | 10,337 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 5,027 | 5,145 | 5,247 | 5,358 | 5,475 | 5,570 | 5,676 | 5,784 | 5,888 | 5,983 |
| Finance costs | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 |
| Other operating funding applications | 32 | 32 | 33 | 34 | 34 | 35 | 36 | 36 | 37 | 38 |
| Internal charges | 3,116 | 3,269 | 3,040 | 3,144 | 3,302 | 3,427 | 3,604 | 3,845 | 4,016 | 4,142 |
| Total applications of operating funding (B) | 8,176 | 8,447 | 8,321 | 8,538 | 8,813 | 9,034 | 9,317 | 9,667 | 9,942 | 10,165 |
| Surplus (deficit) of operating funding (A-B) | 232 | 231 | 230 | 230 | 230 | 227 | 225 | 225 | 172 | 172 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | (232) | (231) | (230) | (230) | (230) | (227) | (225) | (225) | (172) | (172) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | (232) | (231) | (230) | (230) | (230) | (227) | (225) | (225) | (172) | (172) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to replace existing assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in reserves | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) | (0) |
| Surplus (deficit) of capital funding (C-D) | (232) | (231) | (230) | (230) | (230) | (227) | (225) | (225) | (172) | (172) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 11 | 10 | 10 | 10 | 10 | 6 | 5 | 5 | 0 | 0 |

FUNDING IMPACT STATEMENT

6.1 Urban Planning, Heritage and Public Spaces Development

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 19,443 | 19,201 | 19,230 | 19,460 | 20,320 | 21,048 | 22,111 | 23,283 | 24,042 | 22,677 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 1,410 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 13,847 | 14,803 | 15,222 | 15,621 | 16,040 | 16,471 | 16,901 | 17,428 | 17,909 | 18,374 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 34,700 | 34,339 | 34,452 | 35,081 | 36,360 | 37,520 | 39,012 | 40,710 | 41,952 | 41,051 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 33,856 | 25,403 | 25,304 | 25,329 | 25,825 | 26,435 | 27,041 | 27,865 | 28,443 | 29,187 |
| Finance costs | 13 | 24 | 6 | (2) | (7) | 7 | 37 | 66 | 115 | 140 |
| Other operating funding applications | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Internal charges | 6,483 | 5,920 | 5,426 | 5,609 | 5,885 | 6,119 | 6,474 | 6,979 | 7,289 | 7,505 |
| Total applications of operating funding (B) | 40,852 | 31,847 | 31,236 | 31,436 | 32,203 | 33,061 | 34,051 | 35,409 | 36,347 | 37,331 |
| Surplus (deficit) of operating funding (A-B) | (6,152) | 2,492 | 3,216 | 3,644 | 4,158 | 4,459 | 4,961 | 5,301 | 5,604 | 3,719 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 11,622 | 1,242 | (1,104) | (1,966) | (2,884) | (2,767) | (3,412) | 2,439 | (1,362) | 749 |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 11,622 | 1,242 | (1,104) | (1,966) | (2,884) | (2,767) | (3,412) | 2,439 | (1,362) | 749 |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 5,099 | 1,314 | 1,170 | 1,196 | 949 | 968 | 986 | 5,149 | 3,659 | 1,783 |
| - to improve level of service | 371 | 2,420 | 942 | 482 | 324 | 723 | 563 | 2,591 | 584 | 2,685 |
| - to replace existing assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in reserves | (0) | (0) | 0 | (0) | (0) | (0) | 0 | 0 | (0) | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 5,470 | 3,734 | 2,112 | 1,678 | 1,273 | 1,691 | 1,549 | 7,740 | 4,242 | 4,469 |
| Surplus (deficit) of capital funding (C-D) | 6,152 | (2,492) | (3,216) | (3,644) | (4,158) | (4,459) | (4,961) | (5,301) | (5,604) | (3,719) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 61 | 313 | 1,036 | 1,465 | 1,978 | 2,279 | 2,781 | 3,121 | 3,425 | 3,719 |

FUNDING IMPACT STATEMENT

6.2 Building and Development

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 11,844 | 12,541 | 11,701 | 12,188 | 12,812 | 13,397 | 14,154 | 15,214 | 15,587 | 16,068 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 21,927 | 22,381 | 22,874 | 23,361 | 23,835 | 24,294 | 24,756 | 25,226 | 25,688 | 26,150 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 7 | 7 |
| Total operating funding (A) | 33,777 | 34,928 | 34,580 | 35,554 | 36,653 | 37,698 | 38,916 | 40,446 | 41,281 | 42,225 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 19,850 | 20,456 | 20,894 | 21,337 | 21,765 | 22,180 | 22,602 | 23,031 | 23,448 | 23,854 |
| Finance costs | 8 | 8 | 7 | 8 | 9 | 10 | 11 | 12 | 14 | 14 |
| Other operating funding applications | 12 | 12 | 12 | 13 | 13 | 13 | 13 | 14 | 14 | 14 |
| Internal charges | 13,122 | 13,666 | 12,884 | 13,413 | 14,083 | 14,722 | 15,530 | 16,640 | 17,399 | 17,938 |
| Total applications of operating funding (B) | 32,991 | 34,142 | 33,797 | 34,771 | 35,870 | 36,925 | 38,156 | 39,697 | 40,875 | 41,821 |
| Surplus (deficit) of operating funding (A-B) | 786 | 786 | 783 | 783 | 783 | 773 | 760 | 750 | 406 | 404 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 62,586 | 48,039 | 30,287 | 4,217 | (783) | (773) | (760) | (750) | (406) | (404) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 62,586 | 48,039 | 30,287 | 4,217 | (783) | (773) | (760) | (750) | (406) | (404) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 63,325 | 48,824 | 31,070 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to replace existing assets | 47 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in reserves | 0 | 0 | (0) | 0 | 0 | (0) | 0 | (0) | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 63,372 | 48,824 | 31,070 | 5,000 | 0 | (0) | 0 | (0) | 0 | 0 |
| Surplus (deficit) of capital funding (C-D) | (786) | (786) | (783) | (783) | (783) | (773) | (760) | (750) | (406) | (404) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 82 | 82 | 80 | 80 | 80 | 69 | 56 | 46 | 2 | 0 |

FUNDING IMPACT STATEMENT

7.1 Transport

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|------------------|------------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 86,524 | 106,738 | 116,645 | 131,965 | 148,921 | 165,585 | 183,014 | 184,245 | 199,983 | 213,262 |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 14,579 | 15,351 | 15,715 | 16,109 | 16,474 | 16,830 | 17,197 | 17,589 | 17,988 | 18,381 |
| Fees and charges | 3,931 | 4,011 | 4,100 | 4,191 | 4,280 | 4,366 | 4,452 | 4,537 | 4,624 | 4,711 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating funding (A) | 105,034 | 126,100 | 136,461 | 152,265 | 169,675 | 186,781 | 204,663 | 206,371 | 222,595 | 236,353 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 39,615 | 41,194 | 42,164 | 43,207 | 44,178 | 45,122 | 46,143 | 47,181 | 48,234 | 49,273 |
| Finance costs | 18,107 | 17,958 | 16,577 | 18,841 | 20,248 | 21,982 | 24,378 | 26,542 | 32,340 | 32,948 |
| Other operating funding applications | 1,263 | 1,038 | 500 | 3,208 | 2,667 | 200 | 200 | 200 | 200 | 200 |
| Internal charges | 11,282 | 11,565 | 11,591 | 12,187 | 12,728 | 13,405 | 14,118 | 15,070 | 15,727 | 16,201 |
| Total applications of operating funding (B) | 70,267 | 71,756 | 70,831 | 77,444 | 79,821 | 80,708 | 84,838 | 88,992 | 96,501 | 98,622 |
| Surplus (deficit) of operating funding (A-B) | 34,767 | 54,344 | 65,630 | 74,822 | 89,855 | 106,072 | 119,825 | 117,379 | 126,094 | 137,732 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 56,761 | 45,646 | 54,173 | 48,606 | 38,358 | 29,477 | 31,466 | 33,009 | 34,030 | 32,104 |
| Development and financial contributions | 942 | 942 | 942 | 942 | 942 | 942 | 942 | 942 | 942 | 942 |
| Increase (decrease) in debt | 44,988 | 27,783 | 23,049 | 4,602 | (17,770) | (31,168) | (62,019) | (56,938) | (68,521) | (77,134) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 102,692 | 74,372 | 78,164 | 54,150 | 21,530 | (748) | (29,611) | (22,987) | (33,549) | (44,088) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 58,853 | 52,412 | 60,405 | 62,034 | 42,907 | 34,547 | 15,151 | 16,030 | 11,822 | 16,456 |
| - to improve level of service | 38,296 | 31,003 | 36,837 | 23,096 | 23,432 | 24,535 | 27,743 | 29,033 | 30,405 | 25,907 |
| - to replace existing assets | 40,310 | 45,302 | 46,552 | 43,841 | 45,045 | 46,244 | 47,320 | 49,330 | 50,318 | 51,281 |
| Increase (decrease) in reserves | (0) | 0 | (0) | 0 | 0 | (0) | (0) | 0 | (0) | (1) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 137,459 | 128,716 | 143,794 | 128,971 | 111,384 | 105,325 | 90,214 | 94,393 | 92,546 | 93,644 |
| Surplus (deficit) of capital funding (C-D) | (34,767) | (54,344) | (65,630) | (74,822) | (89,855) | (106,072) | (119,825) | (117,379) | (126,094) | (137,732) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | | | | | | | | | | |
| | 54,243 | 66,866 | 77,867 | 90,650 | 105,231 | 119,522 | 133,333 | 134,317 | 139,565 | 151,203 |

FUNDING IMPACT STATEMENT

7.2 Parking

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | (16,924) | (17,287) | (17,929) | (18,046) | (17,854) | (19,296) | (19,382) | (19,396) | (19,587) | (19,685) |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 31,714 | 32,243 | 32,893 | 33,618 | 34,326 | 35,014 | 35,681 | 36,361 | 37,054 | 37,723 |
| Interest and dividends from investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 8,357 | 8,745 | 8,952 | 9,158 | 9,359 | 9,556 | 9,747 | 9,942 | 10,141 | 10,333 |
| Total operating funding (A) | 23,148 | 23,701 | 23,915 | 24,729 | 25,831 | 25,274 | 26,046 | 26,907 | 27,607 | 28,371 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 14,526 | 14,797 | 15,107 | 15,441 | 15,976 | 16,211 | 16,545 | 16,886 | 17,226 | 17,509 |
| Finance costs | 821 | 821 | 820 | 821 | 821 | 821 | 821 | 821 | 821 | 821 |
| Other operating funding applications | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Internal charges | 5,642 | 5,838 | 5,572 | 5,773 | 6,055 | 6,252 | 6,577 | 7,023 | 7,344 | 7,560 |
| Total applications of operating funding (B) | 20,990 | 21,456 | 21,501 | 22,035 | 22,853 | 23,286 | 23,945 | 24,732 | 25,392 | 25,892 |
| Surplus (deficit) of operating funding (A-B) | 2,158 | 2,244 | 2,414 | 2,694 | 2,978 | 1,988 | 2,101 | 2,175 | 2,215 | 2,480 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 3,072 | (542) | (23) | (689) | (1,992) | (751) | (1,019) | (99) | 304 | (322) |
| Gross proceeds from sales of assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 3,072 | (542) | (23) | (689) | (1,992) | (751) | (1,019) | (99) | 304 | (322) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 4,714 | 915 | 940 | 962 | 198 | 202 | 206 | 210 | 215 | 219 |
| - to replace existing assets | 516 | 786 | 1,451 | 1,043 | 788 | 1,035 | 876 | 1,865 | 2,304 | 1,939 |
| Increase (decrease) in reserves | 0 | (0) | (0) | 0 | (0) | (0) | 0 | 0 | (0) | (0) |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 5,230 | 1,702 | 2,391 | 2,005 | 986 | 1,237 | 1,082 | 2,076 | 2,519 | 2,158 |
| Surplus (deficit) of capital funding (C-D) | (2,158) | (2,244) | (2,414) | (2,694) | (2,978) | (1,988) | (2,101) | (2,175) | (2,215) | (2,480) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 1,216 | 1,302 | 1,472 | 1,752 | 2,036 | 1,046 | 1,207 | 1,281 | 1,372 | 1,636 |

FUNDING IMPACT STATEMENT

10.1 Organisational Projects

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP | LTP |
| | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| Sources of operating funding | | | | | | | | | | |
| General rates, uniform annual general charges, rates penalties | 2,290 | (900) | (5,169) | (7,823) | (10,400) | (14,332) | (16,255) | (17,160) | (17,606) | (19,400) |
| Targeted rates (other than a targeted rate for water supply) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subsidies and grants for operating purposes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees and charges | 25,183 | 27,647 | 30,002 | 30,646 | 31,272 | 31,229 | 31,822 | 32,427 | 33,025 | 33,620 |
| Interest and dividends from investments | 10,500 | 15,111 | 19,930 | 23,614 | 26,912 | 31,227 | 33,061 | 33,804 | 34,606 | 35,944 |
| Local authorities fuel tax, fines, infringement fees, and other receipts | 1,100 | 1,123 | 1,148 | 1,172 | 1,195 | 1,218 | 1,241 | 1,265 | 1,288 | 1,311 |
| Total operating funding (A) | 39,073 | 42,981 | 45,911 | 47,609 | 48,979 | 49,342 | 49,870 | 50,336 | 51,313 | 51,474 |
| Applications of operating funding | | | | | | | | | | |
| Payments to staff and suppliers | 136,802 | 144,062 | 144,358 | 146,976 | 149,446 | 152,614 | 155,670 | 158,268 | 161,694 | 164,488 |
| Finance costs | 5,125 | 5,109 | 4,776 | 5,420 | 5,823 | 6,307 | 6,984 | 7,546 | 9,110 | 9,286 |
| Other operating funding applications | 6,345 | 5,270 | 5,270 | 4,020 | 1,020 | 20 | 20 | 20 | 20 | 20 |
| Internal charges recovered | (122,808) | (128,488) | (130,396) | (135,336) | (141,986) | (147,520) | (154,584) | (161,168) | (167,922) | (173,226) |
| Total applications of operating funding (B) | 25,463 | 25,954 | 24,009 | 21,080 | 14,303 | 11,421 | 8,090 | 4,666 | 2,902 | 567 |
| Surplus (deficit) of operating funding (A-B) | 13,609 | 17,027 | 21,902 | 26,529 | 34,676 | 37,921 | 41,780 | 45,670 | 48,411 | 50,907 |
| Sources of capital funding | | | | | | | | | | |
| Subsidies and grants for capital expenditure | 0 | 0 | 0 | 0 | 0 | 0 | (1) | (0) | 0 | 0 |
| Development and financial contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in debt | 135,103 | 52,300 | 15,585 | (3,117) | 3,638 | 2,025 | (5,366) | (1,238) | (2,707) | (36,042) |
| Gross proceeds from sales of assets | 23,410 | 34,620 | 15,700 | 2,000 | 9,990 | 2,000 | 2,000 | 2,000 | 2,000 | 34,000 |
| Lump sum contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total sources of capital funding (C) | 158,513 | 86,920 | 31,285 | (1,117) | 13,628 | 4,025 | (3,367) | 762 | (707) | (2,042) |
| Applications of capital funding | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| - to meet additional demand | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - to improve level of service | 93,812 | 51,697 | 6,982 | 764 | 779 | 794 | 810 | 775 | 789 | 804 |
| - to replace existing assets | 78,310 | 52,249 | 46,205 | 24,648 | 47,525 | 41,151 | 37,603 | 45,658 | 46,915 | 48,062 |
| Increase (decrease) in reserves | 0 | (0) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Increase (decrease) in investments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total applications of capital funding (D) | 172,122 | 103,947 | 53,187 | 25,411 | 48,304 | 41,946 | 38,413 | 46,432 | 47,704 | 48,866 |
| Surplus (deficit) of capital funding (C-D) | (13,609) | (17,027) | (21,902) | (26,529) | (34,676) | (37,921) | (41,780) | (45,670) | (48,411) | (50,907) |
| Funding balance ((A-B) + (C-D)) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenses for this activity grouping include the following depreciation/amortisation charge | 16,511 | 18,175 | 21,897 | 24,859 | 29,323 | 31,371 | 35,096 | 39,121 | 42,355 | 45,002 |